



## SCHOOL OF DENTAL MEDICINE




STRATEGIC PLAN  
IMPLEMENTATION AND INITIATIVES




## School of Dental Medicine


- Established in 1892
- Doctor of Dental Surgery (DDS) degree
- 9 advanced education programs in dentistry
- Largest provider of oral health care in Western New York (WNY)



## School of Dental Medicine

- Faculty
  - 102.5 FTE
  - 38 volunteers
- Students
  - 358 DDS
  - 109 Advanced education
- Staff
  - 193 staff members
- Over 4500 alumni






## Facilities

- Squire Hall
  - Clinic facilities
  - Preclinical laboratories
- Foster Hall
  - Research/clinical laboratories/facilities






- Clinics & Faculty Practice
  - 150,000+ patient visits per year
  - 380 operatories
  - Individual student operatories
- Smile Education Day
- Give Kids A Smile Day
- Buffalo Outreach and Community Assistance (BOCA)



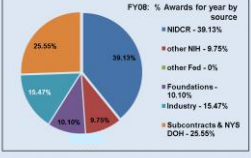
## Research

- Periodontal disease
- Molecular biology and microbiology
- Bone biology
- Stem cell biology
- Genomics
- Implantology

**Major Research Sponsors:**




**FY08: % Awards for year by source**



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ostics



## STRATEGIC PLAN - ENGAGING STAKEHOLDERS

- 04/2010: SWOT / MISSION AND VISION
- 05/2010: IMPERATIVES / STRATEGIES
- 06/2010: LEADERSHIP / DEVELOPMENT
- 11/2010: MISSION, VISION, CORE VALUES DEFINED

**SDM**  
Defining Excellence

## ONE WORLD, ONE PURPOSE

"DEFINING EXCELLENCE"

INNOVATION  
COMPASSION  
INTEGRITY

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## Budget

- \$30 M operation
- \$24.1 M generated - tuition, fees, operating and research revenues,
- \$4 M back to UB, NYS, and RF (\$587 K in GUSF, \$1.2 M RF Indirect cost, \$21 K turnover tax, \$110 K endowment tax, \$2.1 M in fringes)
- \$1.1 M in permanent and fiscal budget reductions (2009-10)

\$5.1 M

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## SDM Faculty

73 Full Time Faculty

2009-10  
\$1.74M cut

2010-11  
\$1.15M cut

2011-12  
\$?? cut

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## IMPACT

Initiative	Acad. Excel	Research	Service	Global	Funds	Innovate
IDP						
Clinical Research Center						
Oral Cancer Center of Excellence						
Ambulatory Surgical Center						
School Modernization						
Classroom & Learning Center						
Community Clinic Strategy & UBDDS						
Curriculum Update and Packaging						
International Collab./ Symposia/Stu Res Jnl						

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## FUNDING

Initiative	SDM	Univ / AHC	Giving	Research	Corp.	Pub / Priv	Capital
IDP							
Clinical Research Center							
Oral Cancer Center of Excellence							
Ambulatory Surgical Center							
School Modernization							
Classroom & Learning Center							
Community Clinic Strategy & UBDDS							
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## Challenges

- **Implementation**
  - Initiatives are complex, require buy-in, and doing more with a lot less.
- **Competition**
  - Growing number of Dental Schools
  - Shrinking research dollars
  - Town/Gown
- **Financial**
  - NYS/UB budgets cuts, fees, taxes
  - Shrinking (disappearing?) NYS Medicaid



## What's next?

- Achieving success...
- ~~How will you make a difference?~~  
How will we achieve our mission?

*Leading innovation in  
Defining excellence,  
in oral health education,  
research, and service  
to improve quality of  
life.*



## Questions and Discussion

